

Paper: PB.21.07.2017/11

NHS ENGLAND – BOARD PAPER

Title:

STP progress dashboard – baseline view

Lead Director:

Matthew Swindells, National Director: Operations & Information

Purpose of Paper:

To inform the Board of the STP progress dashboard (baseline view).

The Board invited to:

Note the publication of the STP progress dashboard (baseline view).

To note:

Please be aware that until publication on 21st July all information contained within this paper is draft and subject to change.

STP progress dashboard – baseline view

Introduction

1. NHS England and NHS Improvement assess CCGs and providers through the CCG Improvement and Assessment Framework (IAF) and the Single Oversight Framework (SOF).
2. In *Next Steps on the Five Year Forward View*, we indicated the importance of Sustainability and Transformation Partnerships in delivering integrated care across England. Reflecting the increasingly central role of STPs, we committed in *Next Steps* to publishing an assessment of STPs' performance, aligning with the CCG IAF and SOF.
3. To this end, we have published an indicative baseline STP progress assessment. STPs have been given an overall rating based on performance across nine domains. STPs are categorised as 'outstanding', 'advanced', 'making progress' or 'needs most improvement'. The methodology is similar to that used for the CCG IAF.
4. This is a baseline assessment, recognising the scale of the challenges faced in some areas of the country.
5. Where possible, longer term, 'outcome' measures have been used, as indicated in *Next Steps*. We should not expect performance on these measures to move immediately.

Methodology

6. Overall baseline ratings derive from performance across nine domains agreed with the Department of Health. These are listed below (i-iii, hospital performance; iv-vi, patient-focused change; vii-ix, transformation).
 - i. Emergency Care
 - ii. Elective Care
 - iii. Patient Safety
 - iv. General Practice
 - v. Mental Health
 - vi. Cancer
 - vii. Demand Management
 - viii. Leadership
 - ix. Finance

Next steps

7. We continue to work with STPs to support their delivery of national initiatives through local plans.

Recommendations

8. The Board is invited to note the publication of the STP progress dashboard (baseline view).

Author Matthew Swindells, National Director: Operations & Information
Date: July 2017

STP progress assessment – baseline view

STP progress dashboard - baseline view

STP	Overall progress	Hospital Performance					Patient Focused Change						Transformation					
		Emergency	Elective	Safety			General practice		Mental health		Cancer		Prevention		Leadership	Finance		
		A&E waiting time performance ¹	Referral to Treatment waiting time performance ²	Providers in special measures ³	Healthcare associated infections - MRSA ⁴	Healthcare associated infections - c. difficile ⁵	Extended access ⁶	Patient satisfaction with opening times ⁷	Improving Access to Psychological Therapies recovery rate ⁸	Early intervention in Psychosis 2-week waits ⁹	% of cancers diagnosed at stage 1 or 2 ¹⁰	62-day waits ¹¹	Cancer patient experience score ¹²	Emergency admissions rate ¹³	Emergency bed days rate ¹⁴	Delayed Transfers of Care rate ¹⁵	System-wide leadership ¹⁶	CCG/Trust performance vs. financial control total ¹⁷
Mar-17	Mar-17	May-17	2016/17	2016/17	Mar-17	Jul-17	Q4 2016/17	2016/17	2015	Q4 2016/17	2015	2016/17	2016/17	2016/17	Jun-17	2016/17		
Bath, Swindon and Wiltshire	Category 2 - advanced	85.5%	91.1%	No	0.4	14.0	7.5%	77.7%	53.7%	80.5%	55.1%	83.5%	8.7	90	439	5,441	3 - Developing	0.5%
Birmingham and Solihull	Category 2 - advanced	85.8%	92.5%	No	1.1	17.0	14.9%	74.1%	54.6%	71.4%	56.8%	84.4%	8.7	121	564	6,691	2 - Established	1.1%
Bristol, North Somerset, South Gloucestershire	Category 4 - needs most improvement	84.9%	90.9%	No	1.3	10.7	4.3%	76.7%	50.3%	74.9%	54.8%	86.2%	8.6	93	513	5,513	3 - Developing	-2.4%
Buckinghamshire, Oxfordshire and Berkshire West	Category 2 - advanced	92.8%	91.5%	No	1.4	13.1	21.7%	75.6%	56.0%	74.8%	53.0%	81.7%	8.6	87	418	6,727	3 - Developing	-0.2%
Cambridgeshire and Peterborough	Category 2 - advanced	92.8%	92.9%	No	0.6	11.5	20.0%	75.9%	50.5%	76.3%	56.5%	84.9%	8.8	86	448	6,580	1 - Advanced	-1.2%
Cheshire and Merseyside	Category 3 - making progress	90.2%	91.8%	No	0.7	14.5	17.3%	78.0%	45.9%	76.3%	51.1%	84.3%	8.8	122	601	4,738	3 - Developing	-1.3%
Cornwall and the Isles of Scilly	Category 3 - making progress	79.2%	90.1%	No	0.5	11.5	6.3%	79.7%	39.8%	76.6%	53.9%	84.6%	8.8	87	368	11,095	3 - Developing	-1.7%
Coventry and Warwickshire	Category 2 - advanced	85.5%	89.4%	No	0.2	7.0	25.0%	77.1%	51.3%	59.9%	49.9%	80.8%	8.7	97	532	7,157	2 - Established	1.1%
Derbyshire	Category 2 - advanced	91.0%	93.6%	No	0.7	11.0	5.1%	79.0%	54.3%	72.5%	50.3%	76.4%	8.7	100	507	3,365	2 - Established	0.9%
Devon	Category 3 - making progress	91.2%	88.5%	No	0.3	10.1	3.4%	78.6%	51.5%	64.6%	56.8%	81.0%	8.8	94	403	7,959	3 - Developing	-2.0%
Dorset	Category 1 - outstanding	96.2%	91.4%	No	0.0	11.2	0.0%	80.1%	57.3%	86.0%	54.6%	85.9%	8.8	103	421	6,920	1 - Advanced	1.3%
DDT, Hambleton, Richmondshire and Whitby	Category 1 - outstanding	96.1%	93.6%	No	1.6	12.1	31.5%	79.1%	50.2%	71.4%	53.2%	82.9%	8.8	121	537	3,127	1 - Advanced	0.7%
Frimley Health	Category 1 - outstanding	91.7%	92.8%	No	0.4	7.3	34.2%	75.3%	54.3%	81.1%	52.3%	87.4%	8.7	102	497	5,219	1 - Advanced	0.9%
Gloucestershire	Category 3 - making progress	84.9%	90.4%	No	1.2	12.6	76.8%	78.3%	46.7%	70.6%	52.7%	69.5%	8.7	82	415	4,915	2 - Established	-2.4%
Greater Manchester	Category 2 - advanced	86.7%	92.8%	No	1.3	16.7	55.1%	77.6%	50.8%	77.3%	52.0%	85.6%	8.7	116	611	5,849	1 - Advanced	1.9%
Hampshire and the Isle of Wight	Category 3 - making progress	89.9%	92.0%	Yes	0.3	9.5	20.3%	75.7%	51.3%	83.0%	53.9%	84.0%	8.6	89	504	7,798	3 - Developing	-0.4%
Herefordshire and Worcestershire	Category 2 - advanced	84.6%	82.5%	Yes	1.1	16.8	33.7%	77.7%	37.2%	73.1%	54.3%	71.6%	8.7	80	387	6,342	1 - Advanced	-0.4%
Hertfordshire and West Essex	Category 3 - making progress	82.9%	92.6%	Yes	0.7	13.7	17.3%	74.8%	54.5%	71.1%	55.8%	81.0%	8.5	87	456	6,003	2 - Established	-0.7%
Humber, Coast and Vale	Category 4 - needs most improvement	90.5%	85.5%	Yes	1.2	12.4	0.6%	77.5%	49.1%	75.1%	51.9%	77.5%	8.8	98	500	3,921	3 - Developing	-1.6%
Kent & Medway	Category 3 - making progress	86.7%	85.2%	No	1.7	12.8	5.0%	73.4%	51.2%	75.6%	52.5%	72.3%	8.6	95	449	5,038	2 - Established	-1.5%
Lancashire and South Cumbria	Category 2 - advanced	84.7%	91.3%	No	0.6	13.4	9.7%	79.2%	51.8%	77.0%	48.6%	82.5%	8.8	108	571	6,395	1 - Advanced	0.3%
Leicester, Leicestershire and Rutland	Category 2 - advanced	84.3%	91.9%	No	0.2	11.6	18.7%	73.6%	46.1%	78.7%	51.5%	80.5%	8.6	95	487	3,930	1 - Advanced	0.5%
Lincolnshire	Category 3 - making progress	87.8%	89.9%	Yes	0.8	15.1	0.0%	76.0%	52.8%	89.1%	51.3%	74.2%	8.6	87	439	5,987	2 - Established	0.0%
Mid and South Essex	Category 2 - advanced	90.3%	87.8%	No	1.2	13.4	18.6%	72.2%	47.9%	78.3%	54.0%	70.0%	8.7	84	438	4,467	2 - Established	0.2%
Milton Keynes, Bedfordshire and Luton	Category 1 - outstanding	95.1%	92.6%	No	0.6	5.5	13.0%	74.5%	50.5%	78.4%	55.2%	83.2%	8.7	104	534	3,636	1 - Advanced	0.6%
Norfolk and Waveney	Category 2 - advanced	90.4%	86.9%	No	0.0	13.2	1.8%	77.8%	44.6%	55.2%	56.3%	76.7%	8.8	89	408	4,388	3 - Developing	-0.2%
North Central London	Category 3 - making progress	89.1%	93.2%	No	1.4	20.9	55.5%	73.9%	48.0%	72.2%	52.3%	80.9%	8.6	85	500	3,029	3 - Developing	-0.7%
North East London	Category 2 - advanced	88.4%	92.2%	Yes	1.7	9.6	52.1%	72.9%	48.6%	85.1%	48.6%	79.1%	8.5	93	578	2,236	1 - Advanced	-0.3%
North West London	Category 2 - advanced	88.4%	89.2%	No	1.5	10.8	41.2%	74.0%	52.7%	66.3%	46.5%	80.9%	8.6	89	540	3,291	1 - Advanced	1.5%
Northamptonshire	Category 4 - needs most improvement	84.1%	84.9%	Yes	0.0	8.9	0.0%	74.8%	39.9%	96.1%	56.8%	79.2%	8.5	112	589	12,063	4 - Early	-0.3%
Northumberland, Tyne and Wear	Category 2 - advanced	94.9%	94.2%	No	1.4	12.0	14.5%	78.2%	51.8%	78.8%	52.0%	86.4%	8.8	113	595	2,128	1 - Advanced	-0.2%

STP progress dashboard - baseline view

		Hospital Performance					Patient Focused Change							Transformation				
		Emergency	Elective	Safety			General practice		Mental health		Cancer			Prevention		Leadership	Finance	
		A&E waiting time performance ¹	Referral to Treatment waiting time performance ²	Providers in special measures ³	Healthcare associated infections - MRSA ⁴	Healthcare associated infections - c. difficile ⁵	Extended access ⁶	Patient satisfaction with opening times ⁷	Improving Access to Psychological Therapies recovery rate ⁸	Early intervention in Psychosis 2-week waits ⁹	% of cancers diagnosed at stage 1 or 2 ¹⁰	62-day waits ¹¹	Cancer patient experience score ¹²	Emergency admissions rate ¹³	Emergency bed days rate ¹⁴	Delayed Transfers of Care rate ¹⁵	System-wide leadership ¹⁶	CCG/Trust performance vs. financial control total ¹⁷
STP	Overall progress	Mar-17	Mar-17	May-17	2016/17	2016/17	Mar-17	Jul-17	Q4 2016/17	2016/17	2015	Q4 2016/17	2015	2016/17	2016/17	2016/17	Jun-17	2016/17
Nottinghamshire	Category 2 - advanced	87.5%	94.7%	No	0.7	16.9	3.6%	77.2%	57.3%	52.0%	50.6%	78.9%	8.7	88	478	4,182	1 - Advanced	0.8%
Shropshire and Telford and Wrekin	Category 3 - making progress	84.2%	88.1%	No	0.3	7.2	10.0%	76.3%	53.8%	56.9%	50.3%	81.5%	8.7	93	431	4,624	2 - Established	-1.2%
Somerset	Category 3 - making progress	95.6%	88.5%	No	0.4	6.5	1.4%	78.8%	49.0%	76.2%	53.5%	84.0%	8.9	101	452	8,637	3 - Developing	-1.2%
South East London	Category 2 - advanced	86.1%	83.7%	No	1.1	11.6	46.0%	74.9%	50.8%	63.9%	51.0%	78.2%	8.6	91	577	2,565	1 - Advanced	0.3%
South West London	Category 3 - making progress	90.4%	92.4%	Yes	1.2	15.2	21.7%	77.0%	46.7%	70.5%	53.3%	86.1%	8.7	92	483	2,868	2 - Established	-1.5%
South Yorkshire and Bassetlaw	Category 1 - outstanding	90.9%	93.4%	No	0.6	15.1	42.8%	75.2%	53.2%	72.7%	49.7%	83.8%	8.8	109	574	5,767	1 - Advanced	1.0%
Staffordshire	Category 4 - needs most improvement	85.4%	89.2%	No	0.7	20.0	8.3%	76.8%	61.2%	78.9%	49.7%	73.5%	8.7	111	514	7,303	3 - Developing	-4.1%
Suffolk and North East Essex	Category 2 - advanced	94.3%	90.1%	Yes	0.8	16.5	36.5%	76.9%	43.7%	70.5%	56.0%	78.1%	8.7	94	414	6,165	2 - Established	1.4%
Surrey Heartlands	Category 2 - advanced	91.6%	92.3%	No	0.9	11.8	14.7%	72.2%	51.2%	76.3%	48.5%	85.9%	8.7	83	412	3,451	2 - Established	0.8%
Sussex and East Surrey	Category 4 - needs most improvement	90.0%	89.6%	Yes	0.9	15.4	13.0%	76.4%	50.7%	80.3%	50.6%	79.6%	8.7	87	461	6,431	4 - Early	-4.5%
The Black Country	Category 3 - making progress	89.0%	91.9%	Yes	0.1	13.0	1.6%	75.7%	53.8%	69.1%	50.9%	81.3%	8.5	118	552	4,789	2 - Established	-0.1%
West Yorkshire	Category 3 - making progress	93.3%	89.6%	No	1.5	16.8	10.7%	76.9%	51.7%	71.6%	51.9%	82.7%	8.7	108	537	3,387	2 - Established	-0.2%
West, North and East Cumbria	Category 2 - advanced	85.3%	91.0%	No	0.0	14.0	2.4%	78.6%	54.2%	91.2%	51.0%	78.9%	8.5	97	459	15,106	1 - Advanced	-0.2%

* indicates shadow Accountable Care System (ACS), or contains an ACS, or is a devolved system

- Notes
- Percentage of patients admitted, transferred or discharged from A&E within 4 hours
 - Patients waiting 18 weeks or less from referral to hospital treatment
 - NHS providers in special measures within the STP boundaries
 - Cases of MRSA per 100,000 acute trust bed days
 - Cases of c-difficile per 100,000 acute trust bed days
 - Percentage of general practices meeting minimum access requirements
 - Number of respondents satisfied with their GP practice opening times
 - Percentage of IAPT patients recovering following at least two treatment contacts
 - People with first episode of psychosis starting treatment with a NICE-recommended package of care treated within 2 weeks of referral
 - Percentage of cancers diagnosed at early stage
 - People with urgent GP referral having first definitive treatment for cancer within 62 days of referral
 - Average cancer patient experience, case-mix adjusted
 - Total emergency spells per 1,000 population, age-sex standardised
 - Emergency bed days per 1,000 population, age-sex standardised
 - Delayed transfers of care (delayed days) for all reasons per 100,000 population
 - System leadership status
 - CCG/Trust combined surplus or deficit vs. total resource available (control total)